

HSRAA Conference 2023

Changing face of Data Integrity regulatory inspections

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Welcome

- ▶ My background
- ▶ Data Integrity - Coming of age
- ▶ Data Integrity Maturity
- ▶ Annex 11 update

My background

- ▶ 24 years CSV/DI Consulting
- ▶ Global IT program implementations
- ▶ Strategic Consulting – working in the “Grey”
 - ▶ DI/CSV Improvement programs
 - ▶ Organisational compliance
 - ▶ Regulatory response programs
 - ▶ Working in the headlights of the regulators
 - ▶ Taking (new) clients out of MHRA CMT/IAG scrutiny
- ▶ Member of GAMP DI, MES and CSA SIGs

Data Integrity coming of age.....

The screenshot shows the MHRA website interface. At the top, there is a navigation menu with links for 'Healthcare professionals', 'Patients and public', 'Pharmaceutical industry', and 'Devices industry'. Below this is a secondary menu with 'Home', 'Contact us', 'Stay connected', 'FAQs', 'Glossary', 'Sitemap', 'Help', and 'A to Z'. The MHRA logo is prominently displayed on the left, with the tagline 'Regulating Medicines and Medical Devices'. A search bar is located in the top right corner. The main content area features a breadcrumb trail: 'Home > How we regulate > Medicines > Inspection and standards > Good Manufacturing Practice > News and hot topics'. The article title is 'MHRA expectation regarding self inspection and data integrity', dated '16 December 2013'. The article text states: 'The MHRA is setting an expectation that pharmaceutical manufacturers, importers and contract laboratories, as part of their self-inspection programme must review the effectiveness of their governance systems to ensure data integrity and traceability. This aspect will be covered during inspections from the start of 2014, when reviewing the adequacy of self inspection programmes in accordance with Chapter 9 of EU GMP. It is also expected that in addition to having their own governance systems, companies outsourcing activities should verify the adequacy of comparable systems at the contract acceptor. The MHRA invites companies that identify data integrity issues to contact: GMPInspectorate@mhra.gsi.gov.uk'. A sidebar on the left lists various categories under 'Good Manufacturing Practice', including 'News and hot topics', 'Background', 'GMP-GDP Consultative Committee', 'Guidance and legislation', 'Risk-based inspections', and 'The inspection process'. On the right side of the article, there are links for 'Printer friendly version (new window)', 'Help viewing PDFs', 'Help viewing PDF files', 'Download Acrobat Reader for free', and 'Adobe text conversion tools'.



▶ DI as a regulatory hot topic nearly **10** years old!

Data Integrity insights

- ▶ Client Feedback
 - ▶ Regulators drilling deeper
 - ▶ Customer audits drilling deeper
 - ▶ Targeting Governance and Maturity
- ▶ Regulatory insight
 - ▶ Inspectors much more experienced
 - ▶ DI Program should be finished
 - ▶ ***No excuses – unless you are a new start-up!***
 - ▶ Now focussing on Holistic approach for DI Governance, DI Maturity and ongoing DI improvement

Holistic approach to DI

- ▶ Various activities being carried out in an un-coordinated manner by untrained personnel or pockets of expertise, following unapproved, inconsistent or not best practice methodologies

Or

- ▶ Well thought out and managed programme, being delivered by qualified and trained personnel following approved methodologies and procedures, within a tightly controlled governance framework embedding DI (& CSV) into the fabric of the organisation, actively supported by senior management

Holistic approach – 6 key objectives

- ▶ Business processes are in place to ensure senior management Ownership, Governance and Oversight of DI (& CSV)
 - ▶ DI (& CSV) is a top-down activity
- ▶ DI (& CSV) methodology meets current industry expectations and best practice
 - ▶ Company has the right DI (& CSV) methodologies
- ▶ Company has structured IT system/project implementation lifecycle with stage gate controls mechanisms in place
 - ▶ Company has the right implementation processes

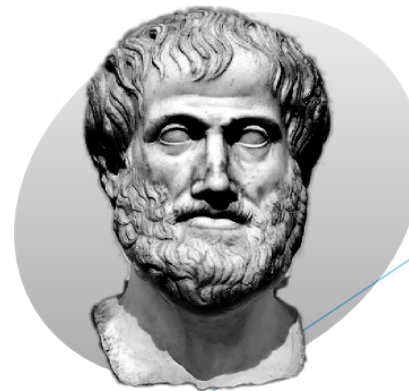
Holistic approach – 6 key objectives

- ▶ Company has structured processes in place for the ongoing operation and maintenance of computerised systems
 - ▶ Company can maintain the level of compliance during operation
- ▶ Existing legacy systems are reviewed against the new DI (& CSV) methodologies and any deficiencies resolved
 - ▶ Company can ensure legacy systems are compliant
- ▶ An appropriate Organisational and Cultural Behaviour plan or activities are in place to support overall compliance
 - ▶ Company has the right quality and compliance mindset

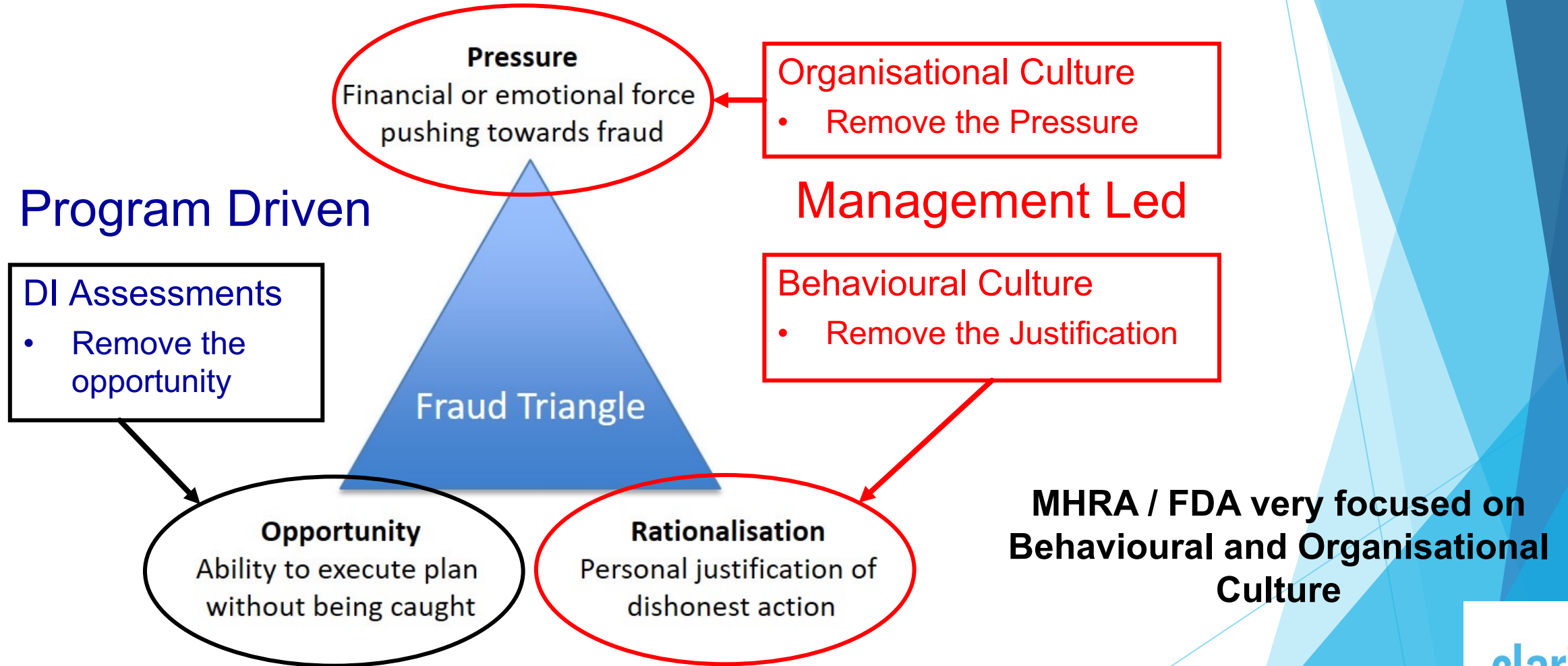
Data Integrity is Management led

- ▶ “To remove the incentive to manipulate, re-create or amend data, the managerial response to ‘bad news’ must be fair and consistent, and not based on a fear of consequences”
- ▶ “Leadership, engagement and empowerment of staff at all levels in the organisation can then combine to identify and deliver systematic data integrity improvements where good practice becomes automatic.”
- ▶ David Churchward MHRA

“We are what we repeatedly do. Excellence, then, is not an act but a habit” - Aristotle

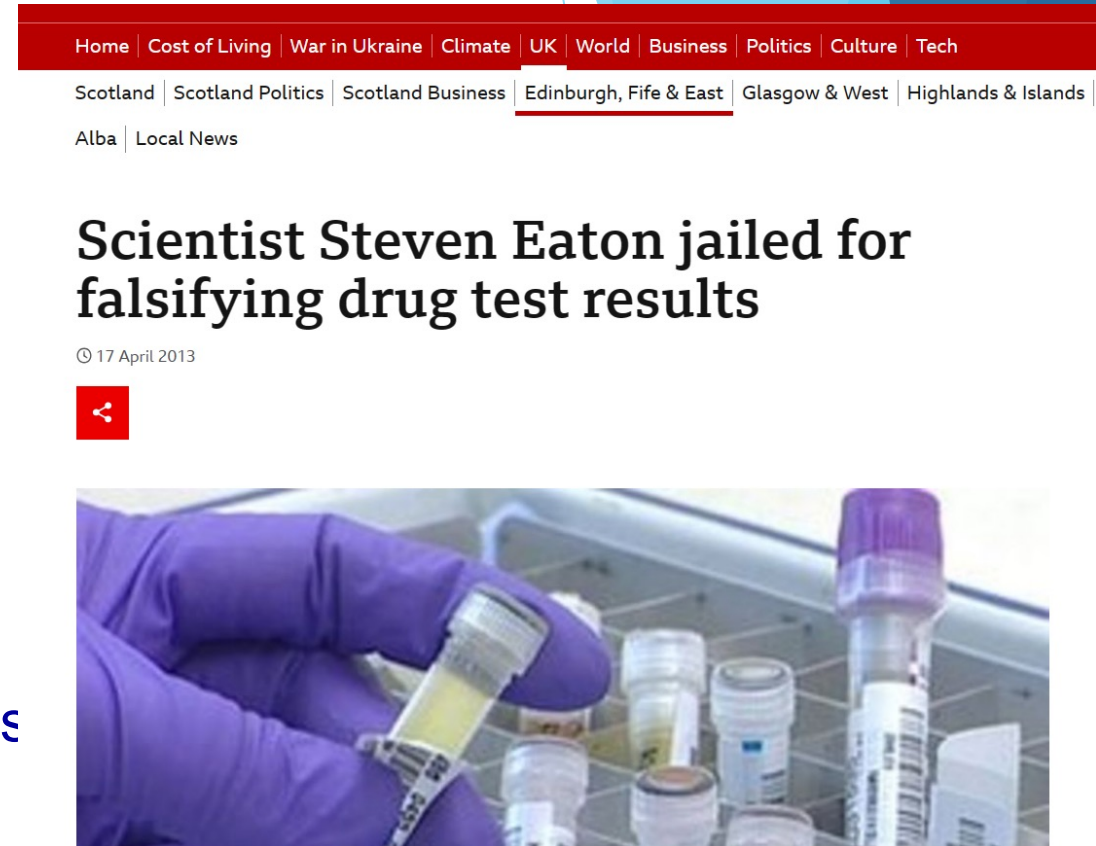


Fraud Triangle – Senior Management Support



Steven Eaton

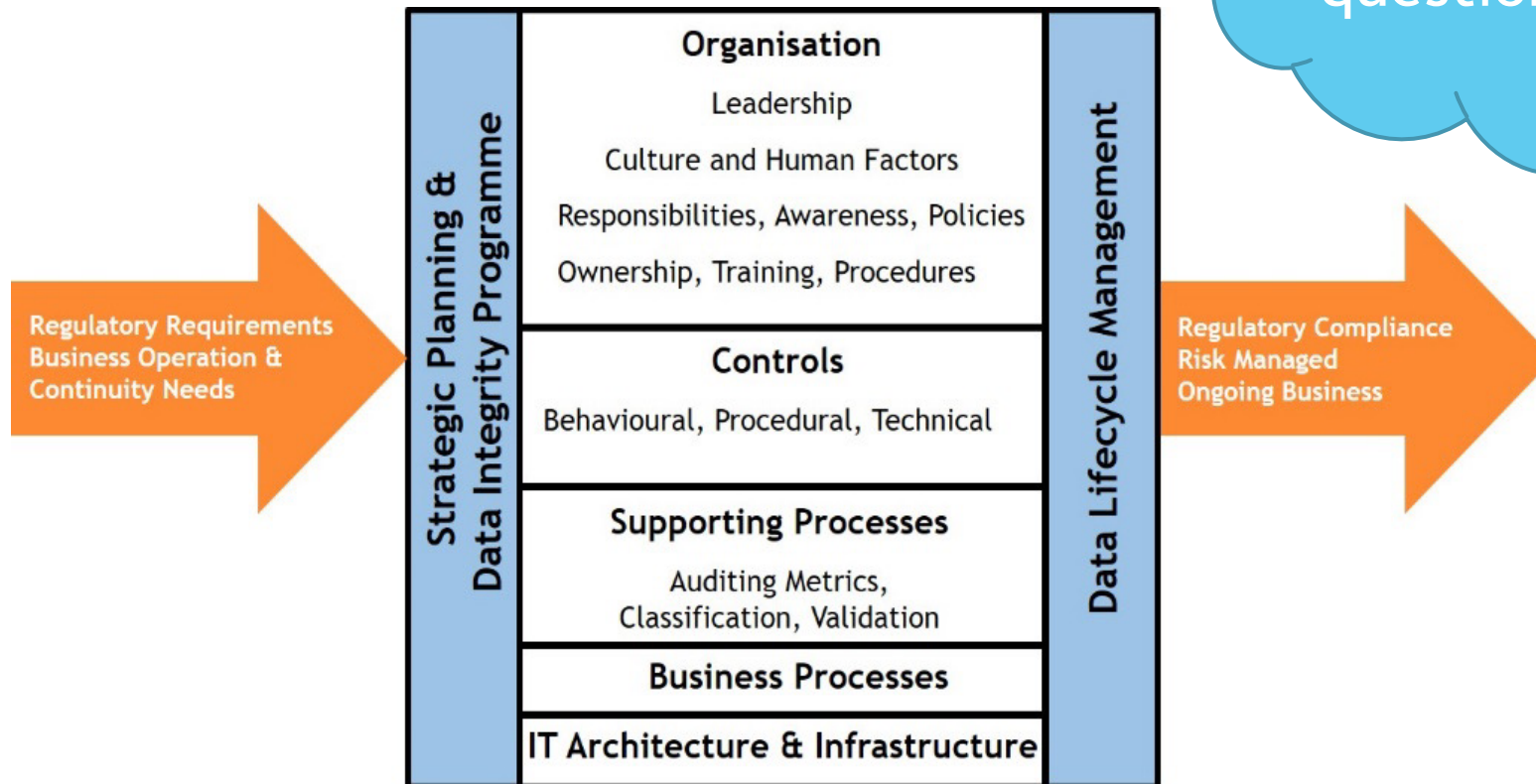
- ▶ Falsifying results during anti-cancer clinical trial - MHRA took him to court
- ▶ Personal impact
 - ▶ Jailed for 3 months - Massive career impact
- ▶ Company (Aptuit) impact
 - ▶ Credibility on any work he had carried out
 - ▶ Wider loss of credibility on any trial if systems so weak
 - ▶ Cost of internal investigations
- ▶ Cost of impact on the anti-cancer drug trial
- ▶ Cost of loss of reputation



Holistic approach

▶ Data Governance Framework

Data Integrity is NOT just a spreadsheet questionnaire!

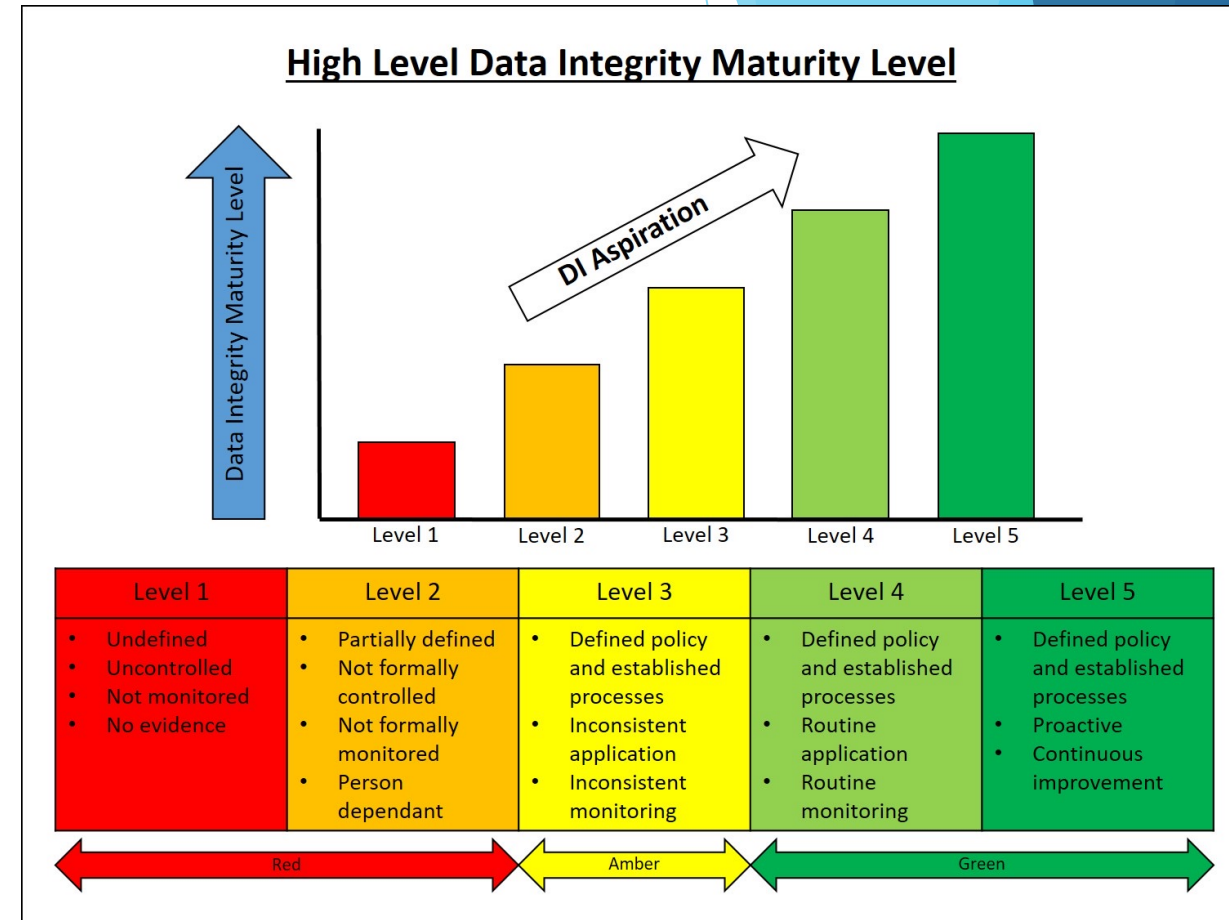


Data Integrity Maturity

- ▶ How do you assess Data Integrity Maturity?
- ▶ What tools are available?
- ▶ How do you utilise and present
 - ▶ Internally
 - ▶ During inspection or customer audit?

Data Integrity Maturity

- ▶ ISPE GAMP® Maturity Model
- ▶ Key Topic Areas
 - ▶ Culture
 - ▶ Governance and Organisation
 - ▶ Strategic Planning and Data Integrity Project
 - ▶ Regulatory
 - ▶ Data Life Cycle
 - ▶ Data Life Cycle and Supporting Processes
- ▶ Repetitive process to demonstrate improvements

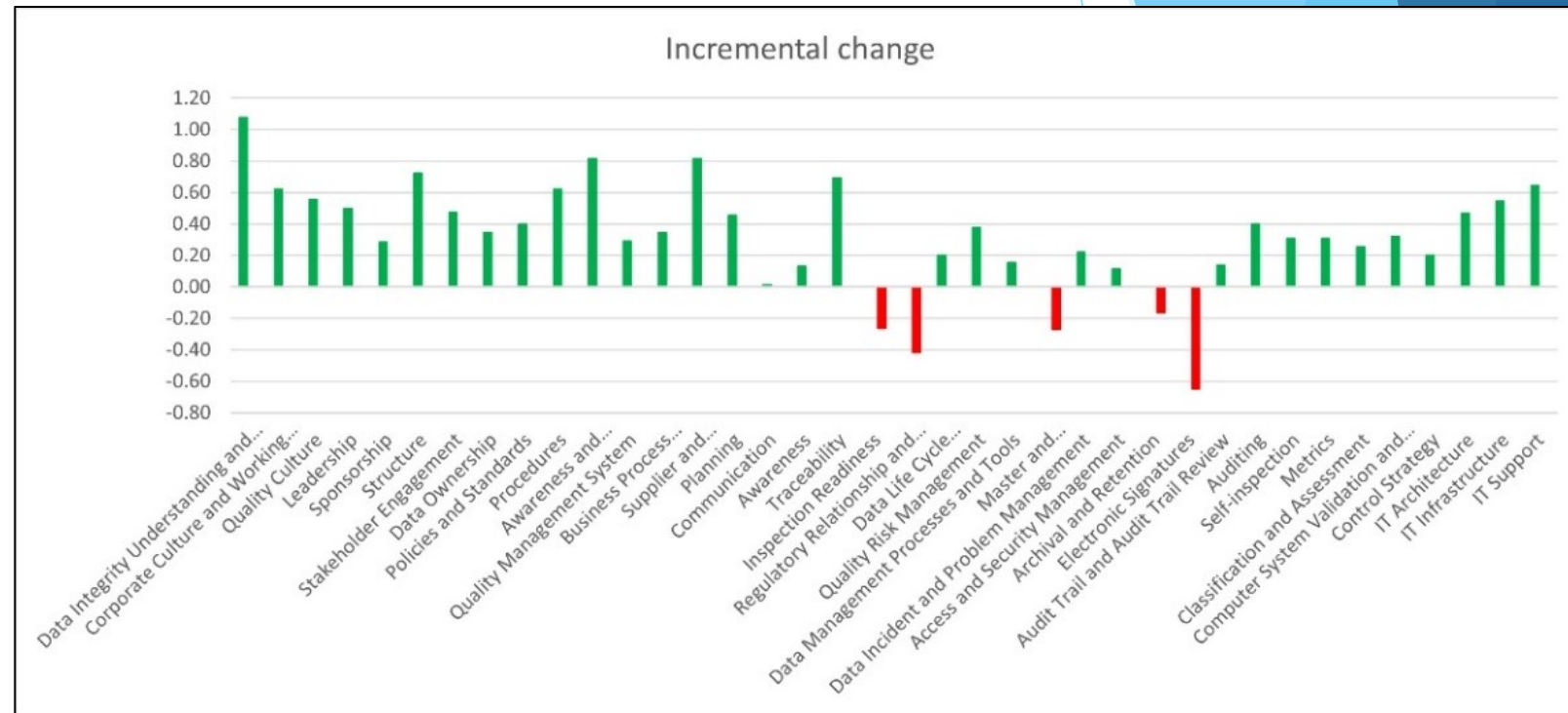


“Source: Figure 7.1, ISPE GAMP® Records and Data Integrity Guide.
© Copyright ISPE 2017. All rights reserved. www.ispe.org”

“Source: Appendix M2 Data Integrity Maturity Model
ISPE GAMP® Records and Data Integrity Guide.
© Copyright ISPE 2017. All rights reserved. www.ispe.org”

Data Integrity Maturity

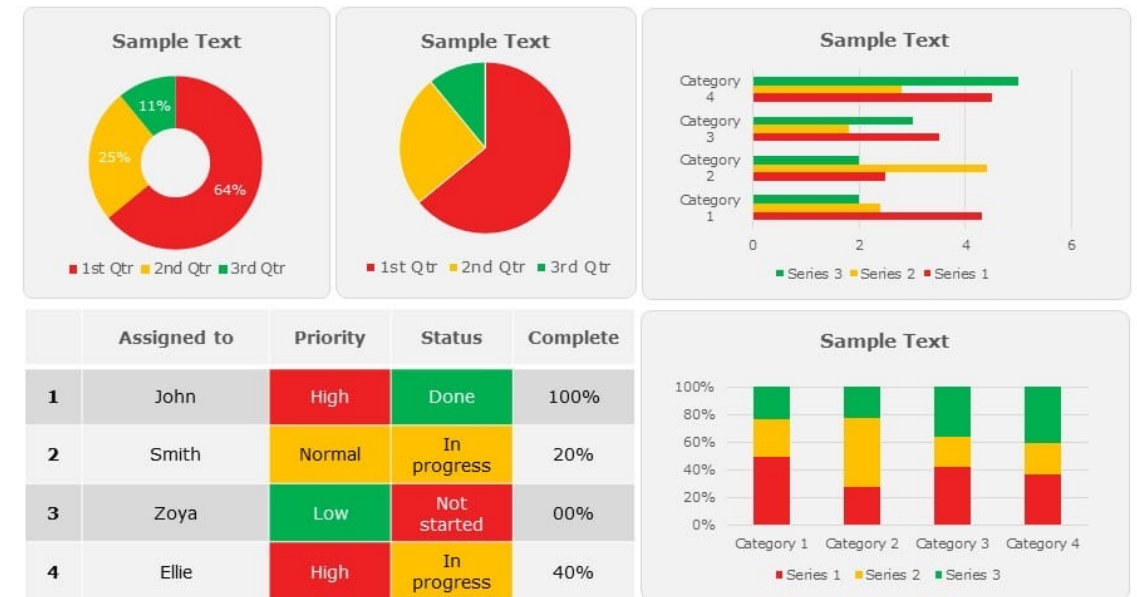
- ▶ Comparing to previous
 - ▶ Improvement
 - ▶ Learn and apply
 - ▶ Reduction
 - ▶ Provide attention



Senior Management Governance and Oversight

- ▶ Regulators want to see management actively leading and involved !
 - ▶ Data Integrity included in
 - ▶ SLT meetings
 - ▶ Quality Council
 - ▶ DI Steering Committee meetings
 - ▶ Departmental meetings
 - ▶ Gemba Walks

RAG Dashboard



Task not started



Task not progress



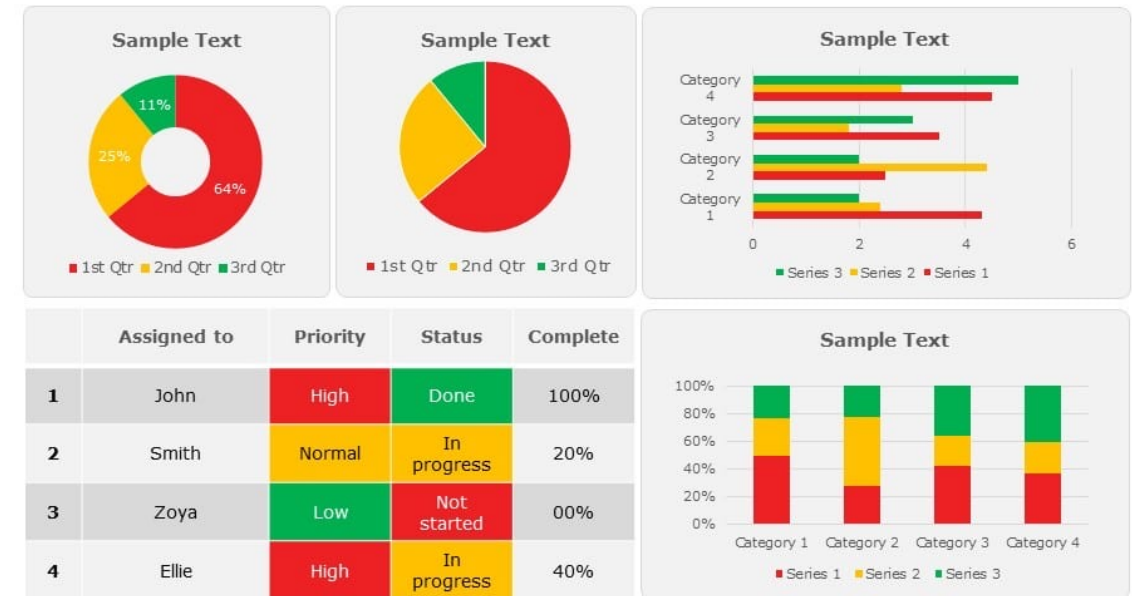
Completed Task

Senior Management Governance and Oversight

- ▶ Metrics, Metrics, Metrics
 - ▶ DI Issues & DI improvements
 - ▶ R/A/G Status's
 - ▶ Documentation errors at QA review
 - ▶ Periodic Reviews
 - ▶ Back-up / Restore
 - ▶ Independent Audit trail reviews

- ▶ “Content Rich” Inventory List
 - ▶ Basis for many metrics
 - ▶ Aim for the regulator “Wow” effect

RAG Dashboard



	Assigned to	Priority	Status	Complete
1	John	High	Done	100%
2	Smith	Normal	In progress	20%
3	Zoya	Low	Not started	00%
4	Ellie	High	In progress	40%



Task not started




Task not progress




Completed Task

Annex 11 Update

- ▶ Key Dates
 - ▶ Approval of draft concept paper by EMA GMP/GDP IWG – October 2022
 - ▶ Deadline for comments on guideline – March 2025
 - ▶ Adoption by EMA GMP/GDP IWG – March 2026
 - ▶ Publication by European Community – June 2026
 - ▶ Adoption by PIC/S Sub-committee on GMDP Harmonisation – September 2026



EUROPEAN MEDICINES AGENCY
SCIENCE MEDICINES HEALTH



PIC/S
PHARMACEUTICAL INSPECTION
CONVENTION
PHARMACEUTICAL INSPECTION
CO- OPERATION SCHEME

19 September 2022
EMA/INS/GMP/778340/2022
GMP/GDP Inspectors Working Group (GMP/GDP IWG)

PS/INF 94/2022

Concept Paper on the revision of Annex 11 of the guidelines on Good Manufacturing Practice for medicinal products – Computerised Systems

Agreed by EMA GMP/GDP IWG	31 October 2022
Agreed by PIC/S	15 November 2022
Start of public consultation	16 November 2022
End of consultation (deadline for comments)	16 January 2023

The proposed guideline will replace:

- Eudralex Volume 4: Annex 11 Computerised Systems
- for PIC/S participating authorities: PE 009-15: Annex 11 – Computerised Systems

Annex 11 Update – DI impact examples

- ▶ Will include requirements for ‘**data in motion**’ and ‘**data at rest**’ (backup, archive and disposal). **Configuration hardening** and **integrated controls** are expected to support and safeguard data integrity; technical solutions and automation are preferable instead of manual controls.
- ▶ Update of the document with regulatory expectations to ‘**digital transformation**’ and similar newer concepts will be considered.

Annex 11 Update – DI impact examples

- ▶ For critical systems validated and/or operated by service providers (e.g. **'cloud' services**), expectations should go beyond that “formal agreements must exist”.
- ▶ Regulated users should have access to the **complete documentation for validation** and safe operation of a system and **be able to present this during regulatory inspections**, e.g. with the help of the service provider.
- ▶ Guidelines should be included for classification of **critical data** and **critical systems**.

Annex 11 Update – DI impact examples

- ▶ Important expectations to backup processes are missing, e.g. to **what is covered by a backup** (e.g. data only or data and application), what types of backups are made (e.g. incremental or complete), how often backups are made (all types), how long backups are retained, which media is used for backups, and where backups are kept (e.g. physical separation). ***[Anticipate Virtual Machines to be added]***
- ▶ An audit trail functionality which automatically logs all manual interactions on GMP critical systems, where users, data or settings can be manually changed, should be regarded as **mandatory**; not just ‘considered based on a risk assessment’

Annex 11 Update – DI impact examples

- ▶ It is necessary to be more specific and to name some of the expected controls, e.g. **multi-factor authentication**, firewalls, platform management, **security patching**, virus scanning and **intrusion detection/prevention**.
- ▶ It should be specified that **authentication** on critical systems should identify the regulated user with a **high degree of certainty**. Therefore, **authentication only by means of a ‘pass card’ might not be sufficient**, as it could have been dropped and later found by anyone
- ▶ Two important expectations for allocation of system accesses should be added either here or elsewhere; i.e. **‘segregation of duties’**, that day-to-day users of a system do not have admin rights, and the **‘least privilege principle’**, that users of a system do not have higher access rights than what is necessary for their job function.

Annex 11 Update – DI impacts?

- ▶ Annex 11 and Data Integrity go hand-in-hand
- ▶ Used by MHRA to capture Data Integrity needs
 - ▶ Annex 11 GMP -> guidance will go to the GxP guidance
- ▶ Catching up with modern IT and computerised system capabilities, tools and techniques
- ▶ Regulated Company or Solution provider
 - ▶ Keep up to date on the changes
 - ▶ Build into your methodologies now

Thank You – any questions?

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